

Use of TRIZ for Prediction of the Future of Technological Systems

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Ideation International Inc

The Fifth TRIZ Symposium in Japan, 2009

Over 60 Years of Development initiated and led by G. Altshuller and involving hundreds of scientists and inventors



More than
2.000.000
worldwide
patents



Practical experience of
thousands of scientists,
inventors, engineers,
managers, businessmen,
etc.

Theory of Inventive Problem Solving TRIZ



Feedback from solving with
TRIZ thousands of problems

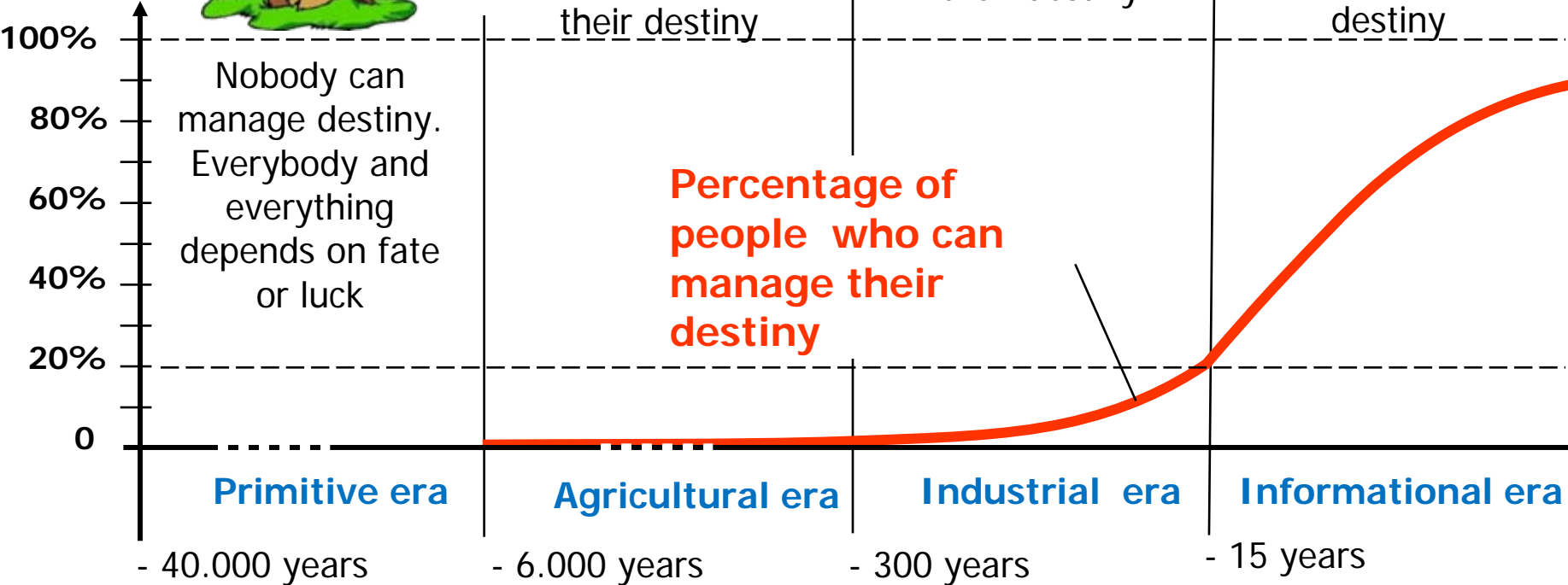
History of evolution in different areas
of technology and science, social
systems, business, management, art,
languages, etc.



Evolution Eras and Managing the Future



Fatalism as the main mode of thought



Top country or army leaders, few aristocrats and/or priests can manage their destiny

Political and business leaders, managers, educated and talented people, etc. can manage their destiny

Any entity (country, organization, company, etc.) and the majority of individuals would be able to manage their destiny

Nobody can manage destiny. Everybody and everything depends on fate or luck

Percentage of people who can manage their destiny

Ideation Operating System for Innovation

Directed Evolution®

A systematic procedure for strategically evolving future generations of technological systems



Failure Analysis

A systematic procedure for identifying the root causes of a failure or other undesired phenomenon in a system, and for making corrections in a timely manner.

Failure Prediction

A systematic procedure for identifying beforehand, and then preventing, all dangerous or harmful events that might be associated with a system.

Anticipatory Failure Determination

Management of Intellectual Property

A systematic procedure for increasing IP value and providing protection from infringement and circumvention.

Inventive Problem Solving

A systematic procedure for resolving tough technological problems, enhancing system parameters, improving quality, reducing cost, etc. for current generations of products and technologies.

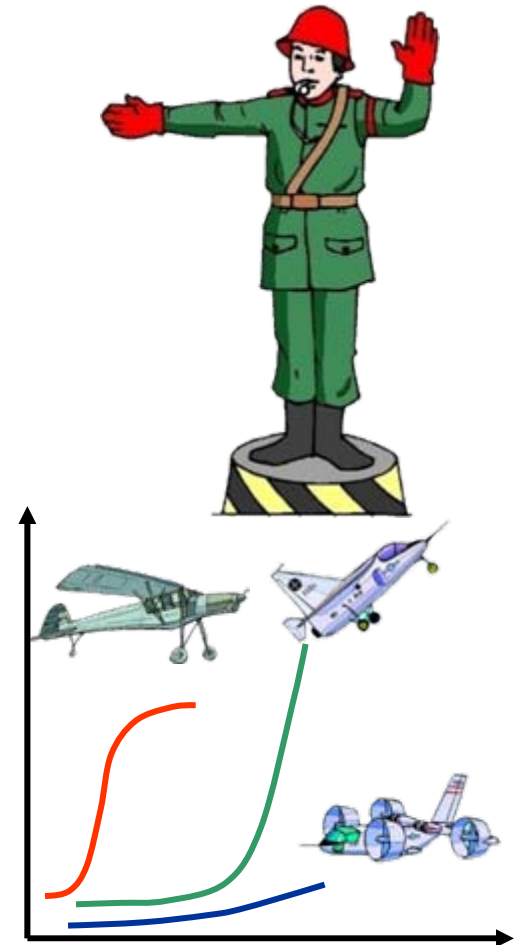
Problem Solving versus Directed Evolution

- Inventive Problem Solving (IPS) = reactive way of evolution
- DE = Directed Evolution = pro-active way of evolution involving timely transition to the next evolutionary step avoiding the majority of problems inherent to the existing system

The Purpose of Directed Evolution: Building Sustainable Competitive Advantage by developing a comprehensive set of logically sequenced scenarios that enables the planning and on-going development of technological and business systems.

Directed Evolution®

- A systematic process to predict the future generations of a system by inventing them, and
- A systematic approach targeting the identification of a comprehensive set of potential evolutionary scenarios for:
 - Products/Services/Processes
 - Technologies
 - Organizational structures
 - Industries
 - Markets



Perfect Systems – Desired Result of Directed Evolution

Throughout history, only a limited number of technological systems have possessed the outstanding qualities that allowed them to enjoy enormous success over an unusually long life. We name this kind of systems "**Perfect**" or "**Consummate systems**".



Singer sewing machine



Volkswagen Beetle



DC-3 in service June 2006



Kalashnikov Machinegun



Marketing Tornado – Desired Result of Directed Evolution

- Oil lamp invented 1840
- Kerosene invented 1855
- First oil well drilled 1859



Kerosene lamp
increased bright time
equal to increasing
of man power by
25-30%

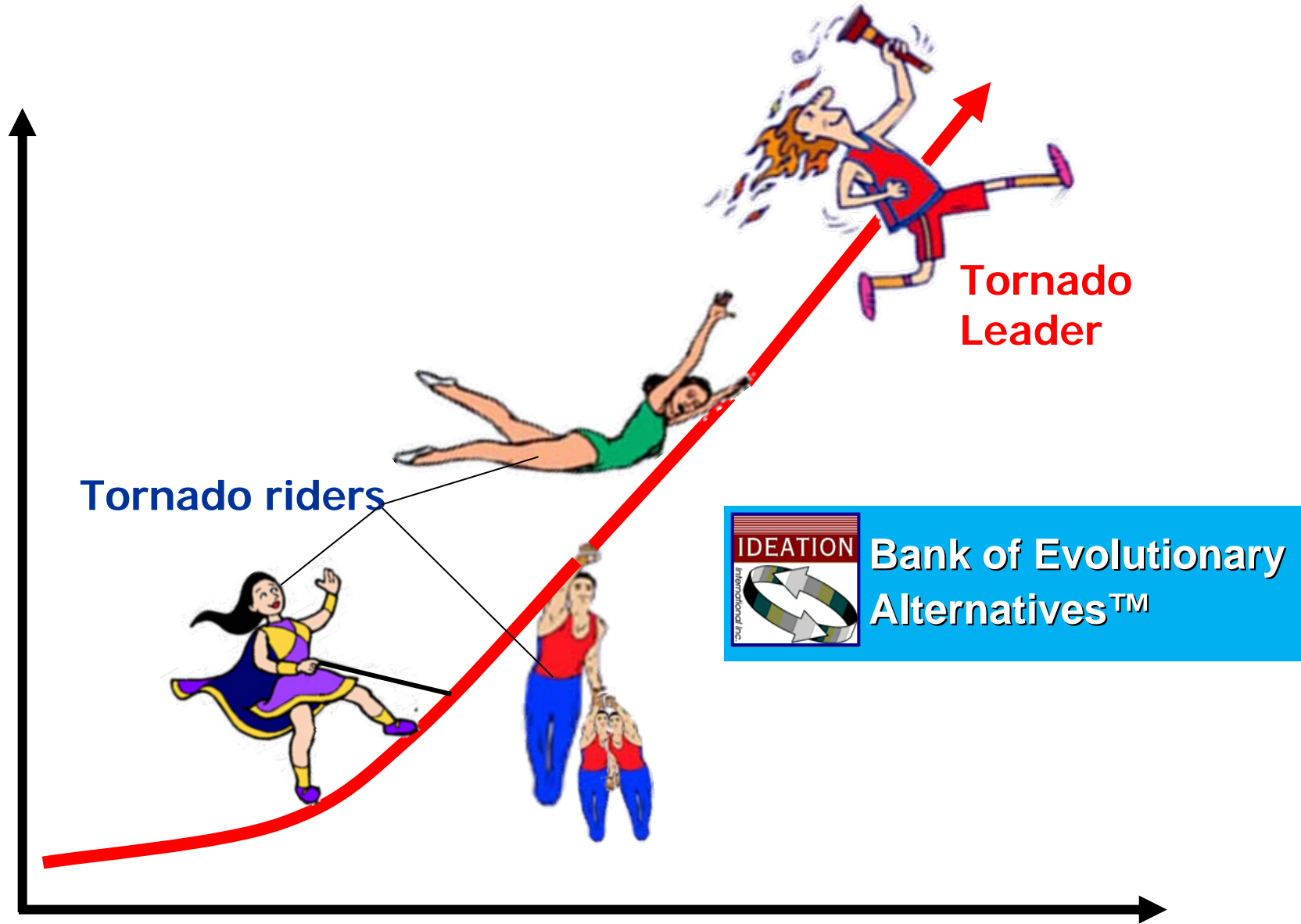


Typical modern
American
corporation

WWW.COM



Riding Marketing Tornado - Way to Success

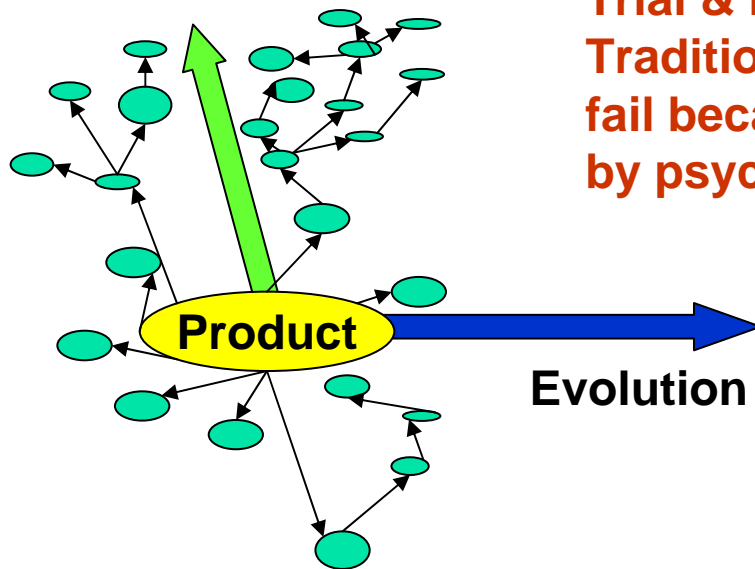


The History

- Technological Forecasting (1950's)
 - Utilizes probabilistic modeling of future characteristics of various systems
- TRIZ Forecasting (1970's)
 - Utilizes selected TRIZ-based tools to generate an idea(s) helpful for the next product or process generation
 - I-TRIZ Anticipatory Failure Determination (1980's)
 - Utilizes selected TRIZ-based tools to predict and prevent possible undesired events emerging in the process or as a result of evolution
- Directed Evolution (1990's)
 - Utilizes extended set of Patterns/Lines of Evolution to generate an exhaustive set of potential scenarios of system **positive** evolution

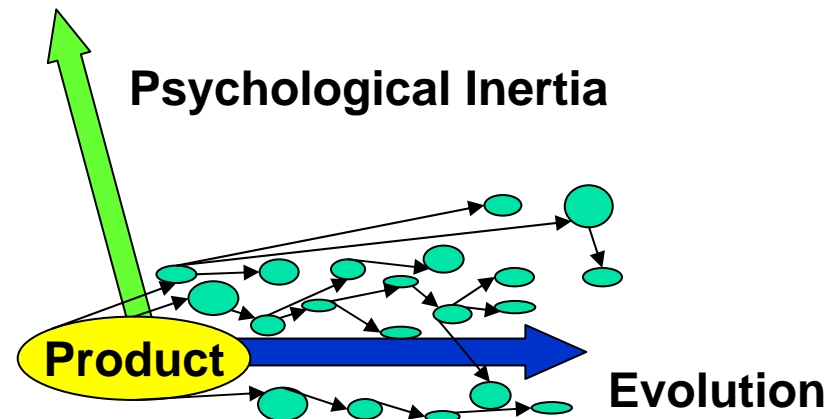
Evolutionary Approach versus Traditional Trial & Error Method

Psychological Inertia



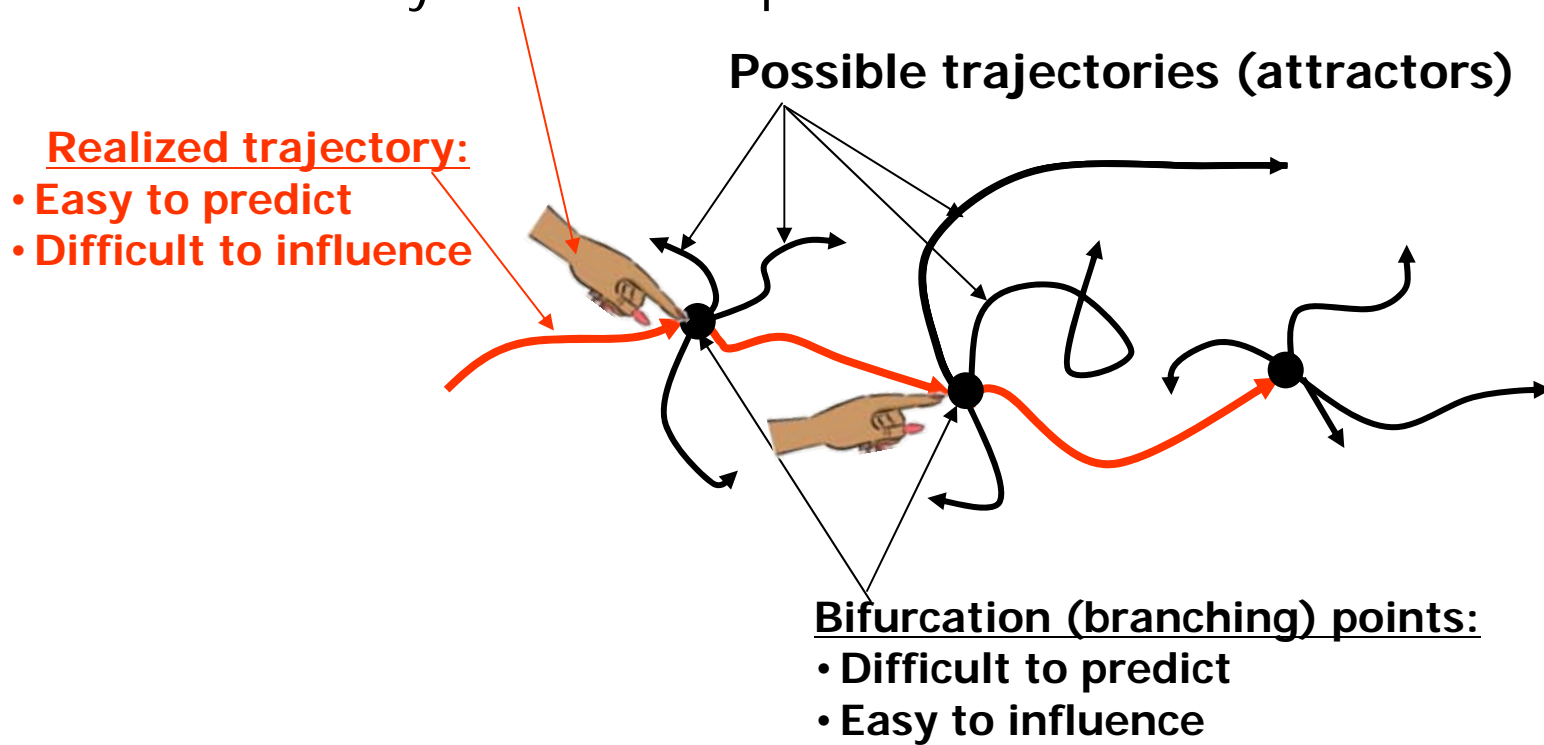
Trial & Error in evolution:
Traditionally, majority of trials fail because they are influenced by psychological inertia.

Evolutionary Approach: Majority of trials are productive because they follow defined Patterns of Evolution.



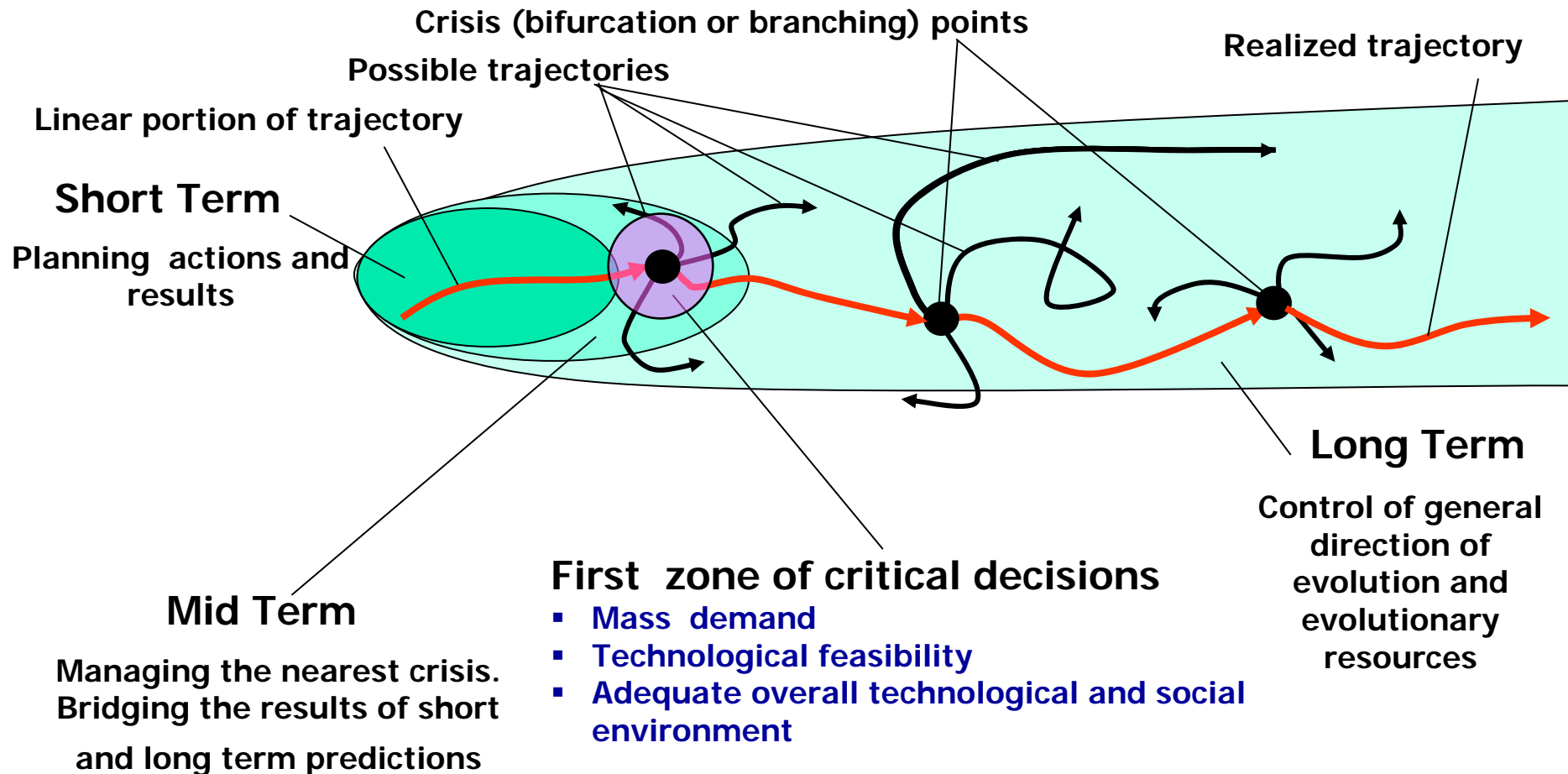
How Can One Control Evolution?

Influence on the system at crisis point



Caesar and Napoleon, Bismarck and Churchill, Lincoln and Roosevelt – all shrewd and successful politicians used controlling evolution through influencing the system at crisis points

Non-Linear Evolution and Forecasting



DE is Based on Patterns of Evolution

- Systems evolve not randomly, but according to objective patterns
- Patterns can be identified based on the analysis of historical development of technology, markets and social trends
- Identified patterns can be purposefully used for system development, avoiding numerous blind trials

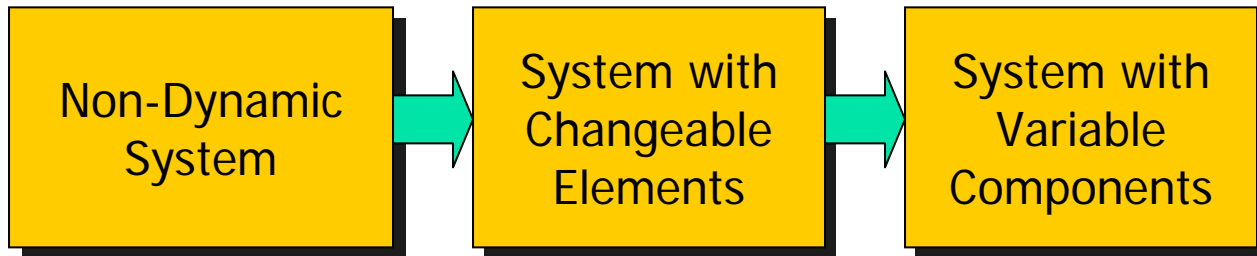
Patterns of Evolution:
Common threads between
evolving systems.

Patterns of Evolution: The History

- 1960s – strongest principles from the 40 Innovation Principles set by Genrich Altshuller (Dynamization, Self-service, etc.)
- 1975, spring – the first set of Patterns of Technological Evolution by Genrich Altshuller (Static-Kinematics-Dynamics)
- 1975, fall – Boris Zlotin started teaching Patterns of Technological Evolution in St. Petersburg
- 1981 – first hierarchical structure (sub-patterns or lines of evolution) by Boris Zlotin
- 1989 – new system of patterns of evolution published in the book *Searching for new ideas* by Altshuller, Zlotin, Zusman and Filatov
- 2009 – updated system of patterns of evolution utilized in the Directed Evolution software

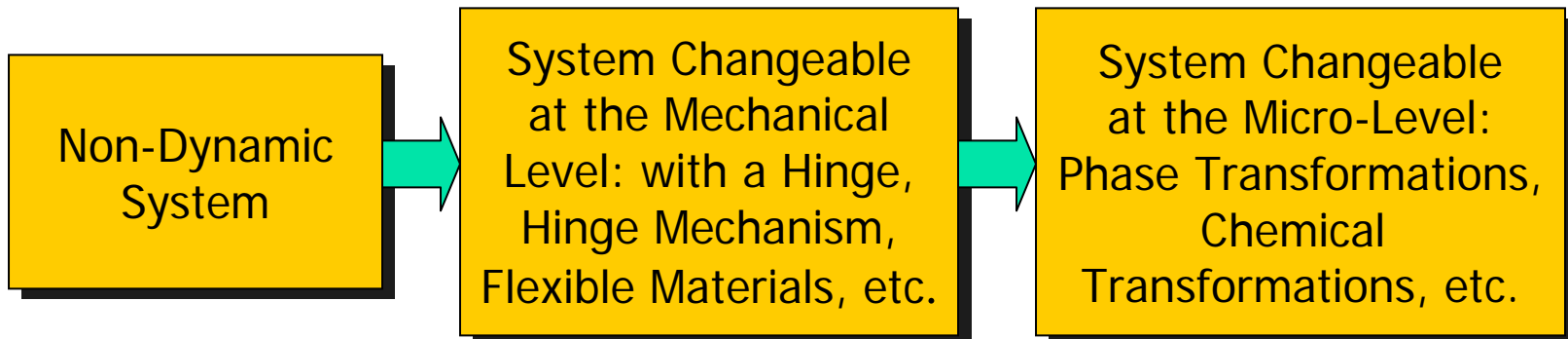
Evolution Toward Increased Dynamism

Line: Transition to Multifunctional Performance



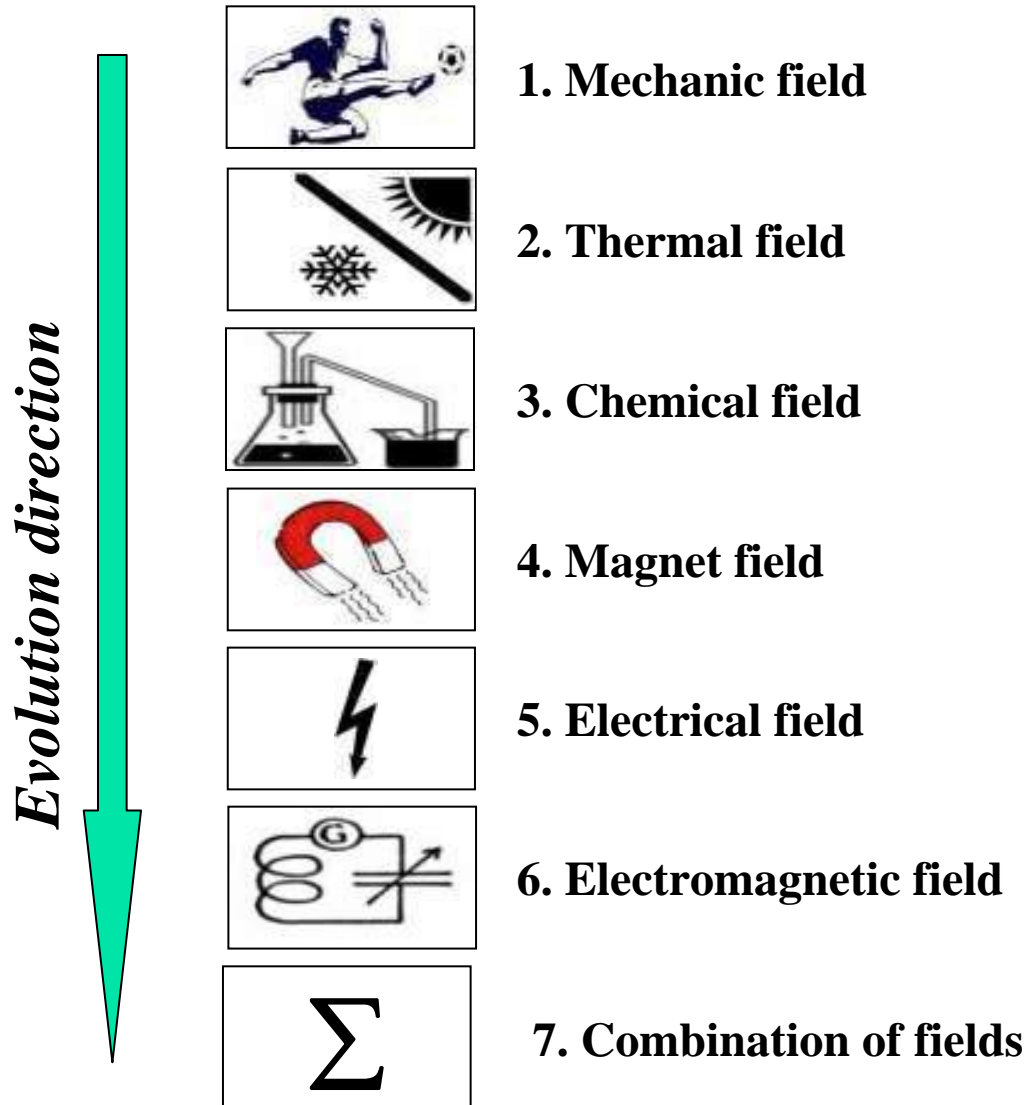
Increasing system dynamism allows functions to be performed with greater flexibility or variety

Line: Increasing Degrees of Freedom



Field (action, influences) evolution

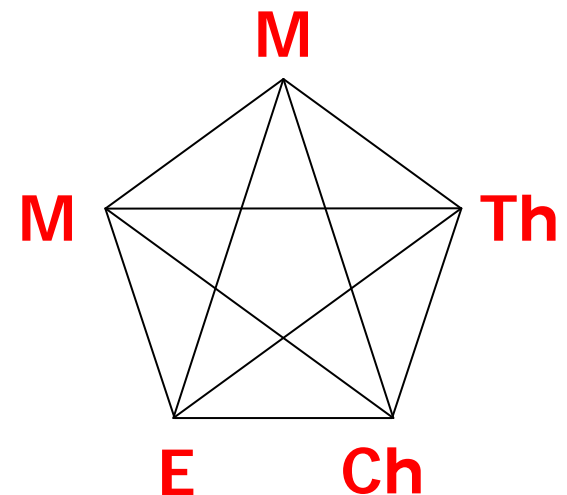
Changes of fields



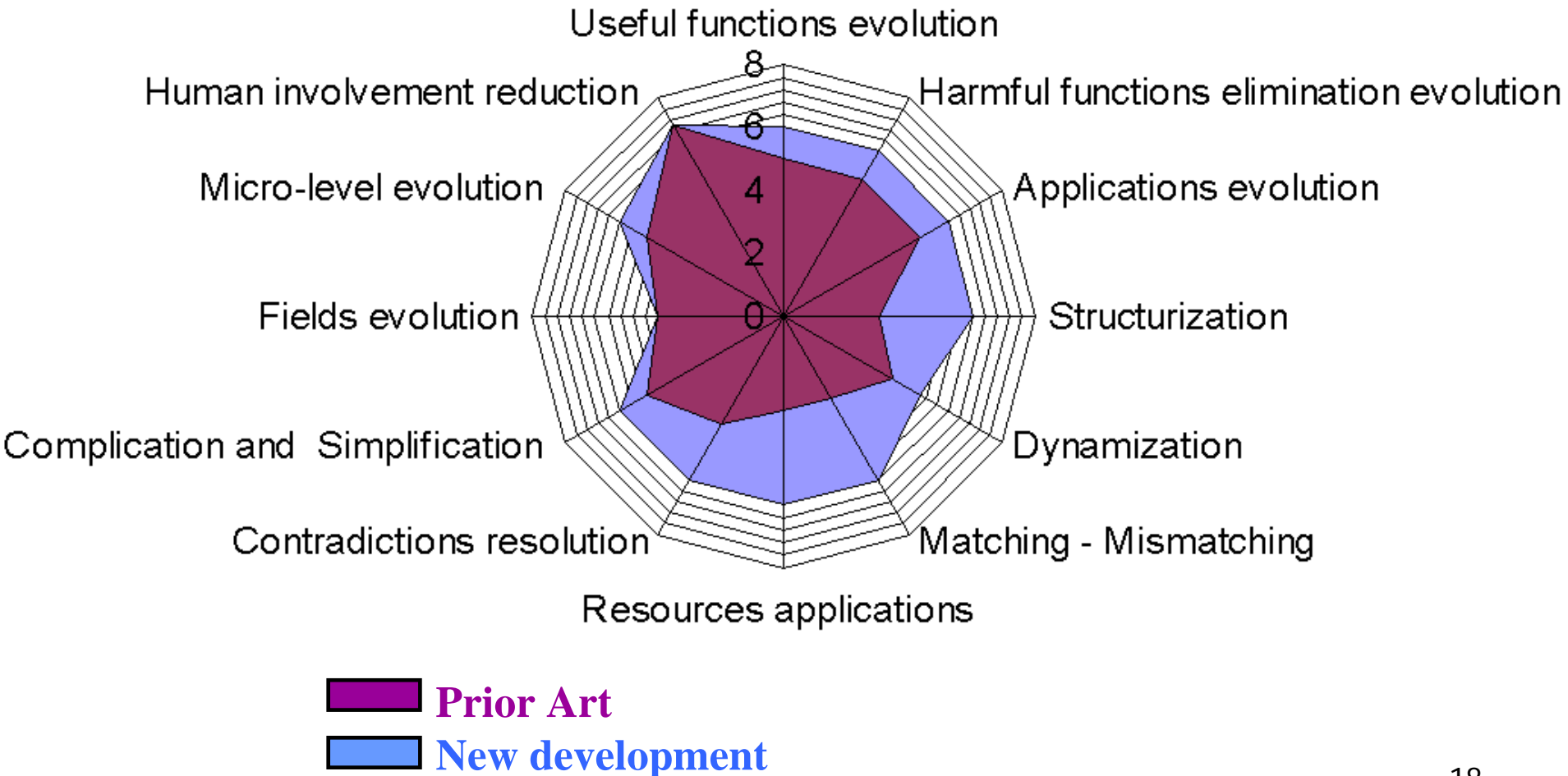
Remember!

M Th Ch E M

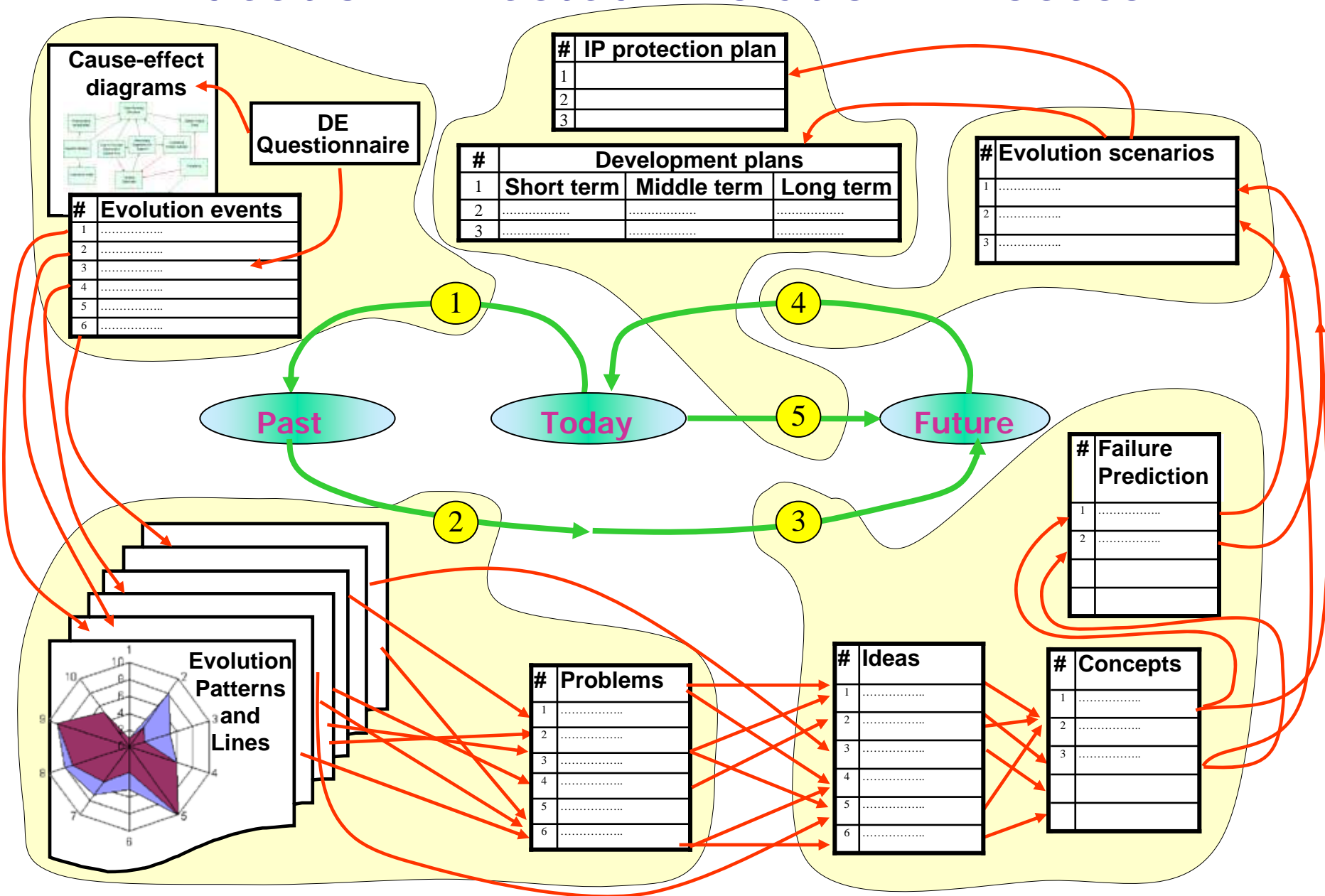
Fields combinations



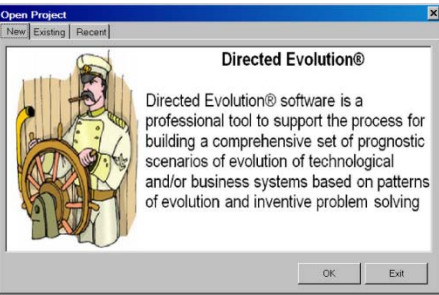
Assessment of Evolutionary Potential



Ideation Directed Evolution[®] Process



Directed Evolution Software



Directed Evolution Process

1. Project Initiation

- 1.1. Project name
- 1.2. Expectations
- 1.3. Project objectives
- 1.4. Importance of the Situation
- 1.5. Criteria for selecting solution concepts
- 1.6. Main key words

2. Express Directed Evolution

- 2.1. Brief Description of DE situation
- 2.2. Ideal vision
- 2.3. Revealing and solving main problems
- 2.4. Using Main Patterns of Evolution
- 2.5. Using Bank of Evolutionary Alternatives
- 2.6. Developing Express DE Concepts

3. Detailed description of the situation

- 3.1. Supersystem - System - Subsystems
- 3.2. Input - Process - Output
- 3.3. Cause - Problem - Effect
- 3.4. Past - Present - Future

4. Resources, constraints and limitations

- 4.1. Available resources
- 4.2. Allowable changes to the system
- 4.3. Constraints and limitations

5. Evolutionary patterns and lines

- 5.1. General patterns of technical evolution
- 5.2. Useful lines of evolution
- 5.3. Basic general trends
- 5.4. System of Standard Solutions

6. Developing DE Concepts

- 6.1. Checking cause-effect diagrams
- 6.2. Combining ideas into concepts
- 6.3. Developing concept descriptions
- 6.4. Developing lines for the system

7. Evaluating DE results

- 7.1. Ranking generated concepts
- 7.2. Meeting criteria for evaluating a concept
- 7.3. Revealing potential problems
- 7.4. Preventing typical mistakes
- 7.5. Analyzing unveiled problems

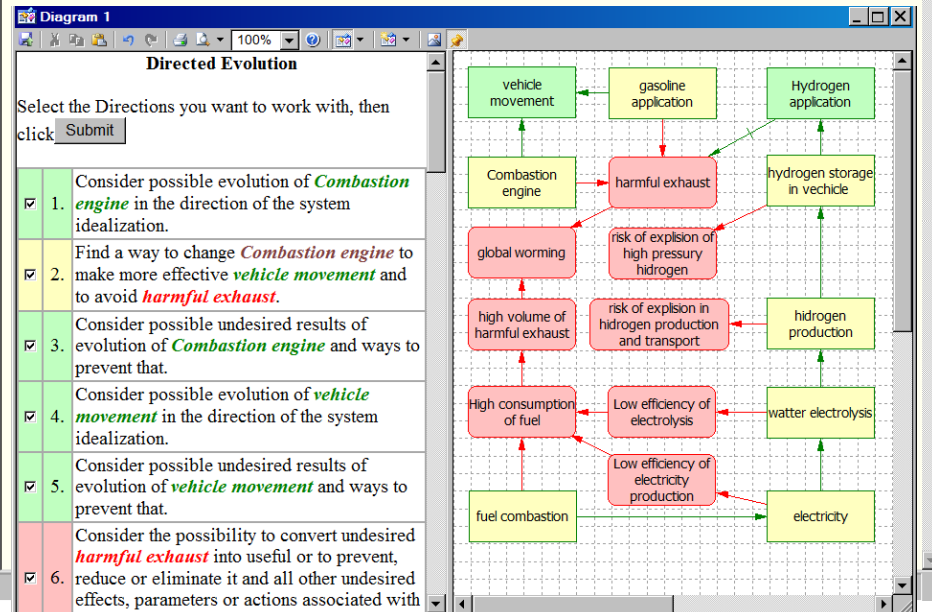
8. Planning the implementation

- 8.1. Developing evolutionary scenarios
- 8.2. Supporting the process of evolution

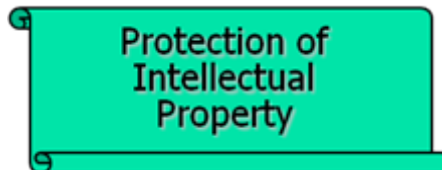
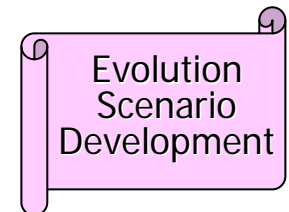
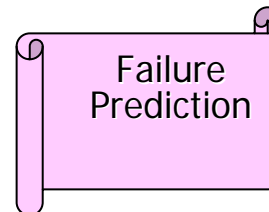
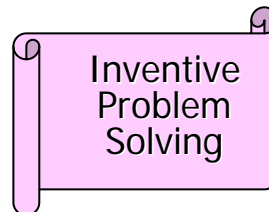
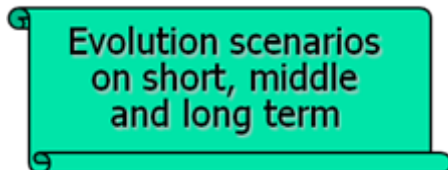
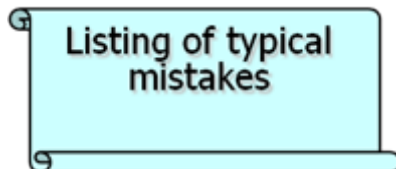
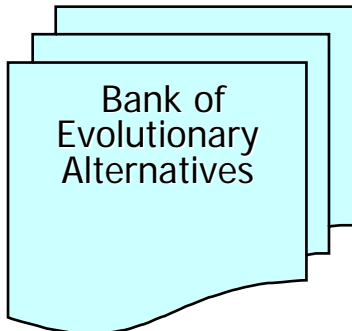
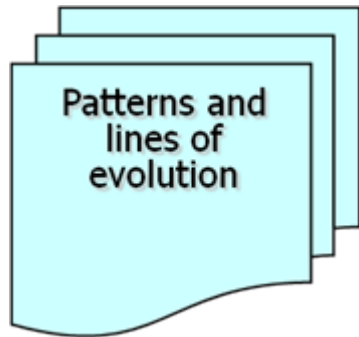
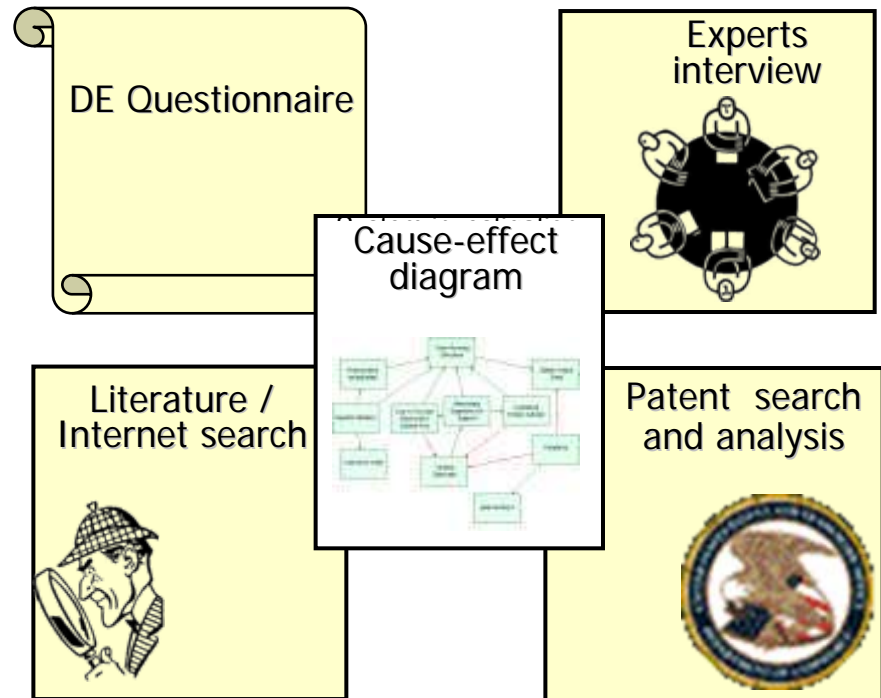
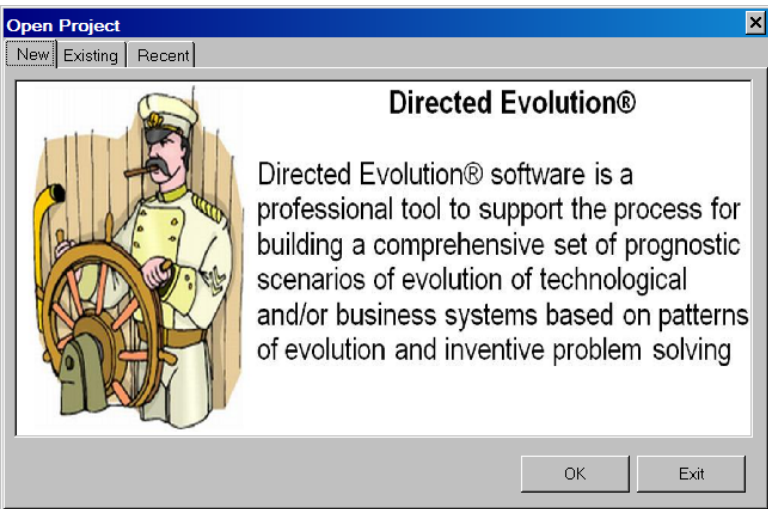
Using Main Patterns of Evolution

The Patterns of Evolution represent a compilation of trends that document strong, historically-recurring tendencies in the development of man-made and natural systems. A Pattern usually contains *Lines of Evolution* that describe in greater detail typical sequences of stages (positions on a Line) that a system follows in the process of its natural evolution. Once these positions are known, the system's current position(s) on a line can be identified, and the possibility of transitioning to the next position(s) can be assessed.

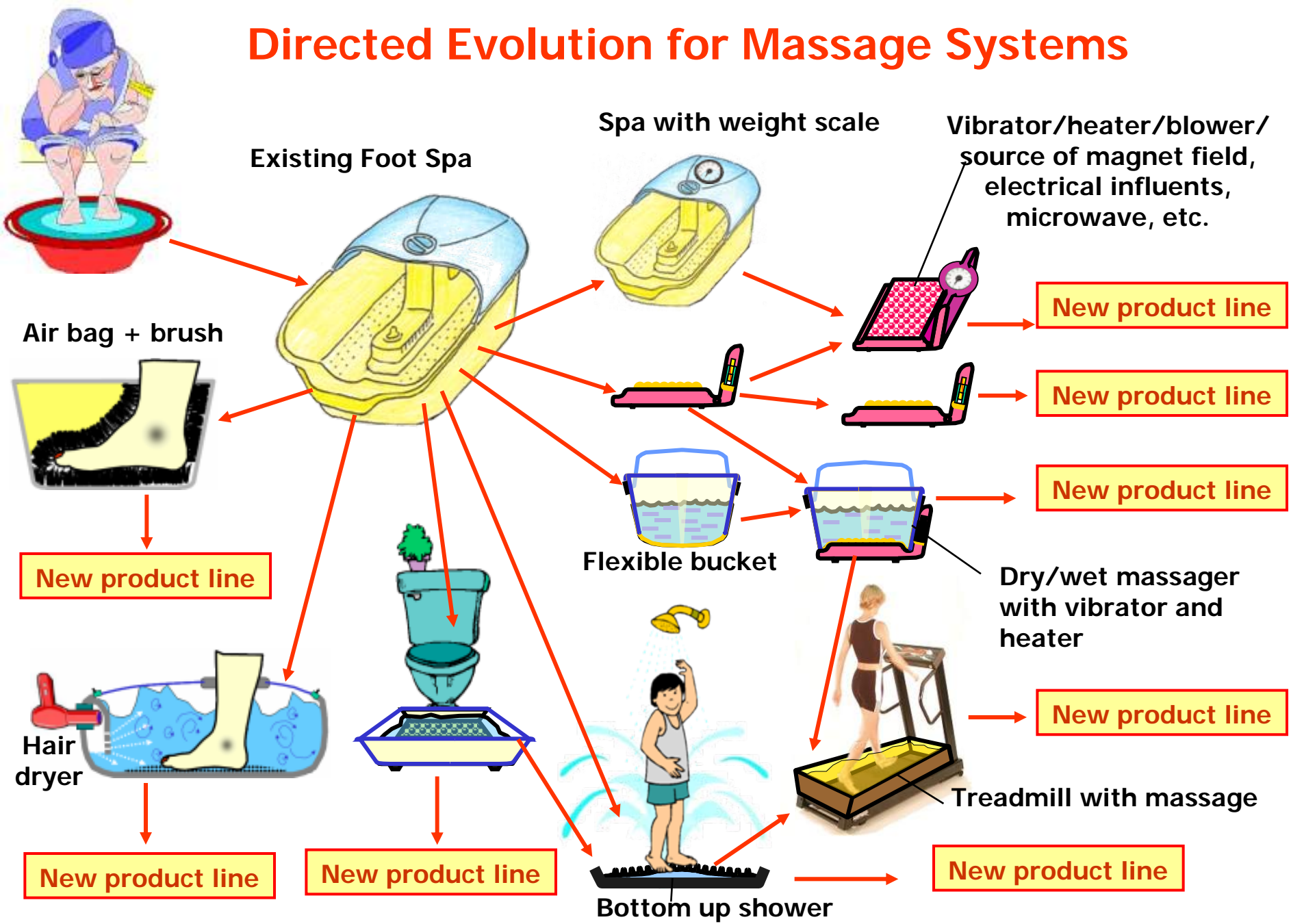
1. [Evolution towards increased Ideality](#)
2. [Evolution towards increased involvement of resources](#)
3. [Evolution of man-made environment](#)
4. [Non-uniform development of system elements \(Contradictions\)](#)
5. [Evolution towards increased dynamism](#)
6. [Evolution towards increased controllability](#)
7. [Evolution towards increased complexity followed by simplification](#)
8. [Evolution with matching and mismatching elements](#)
9. [Transition to multi-level](#)
10. [Transition to more effective use of fields](#)
11. [Evolution of "evolution of man-made systems"](#)
12. [Evolution of application and marketing](#)



Directed Evolution Software Tools

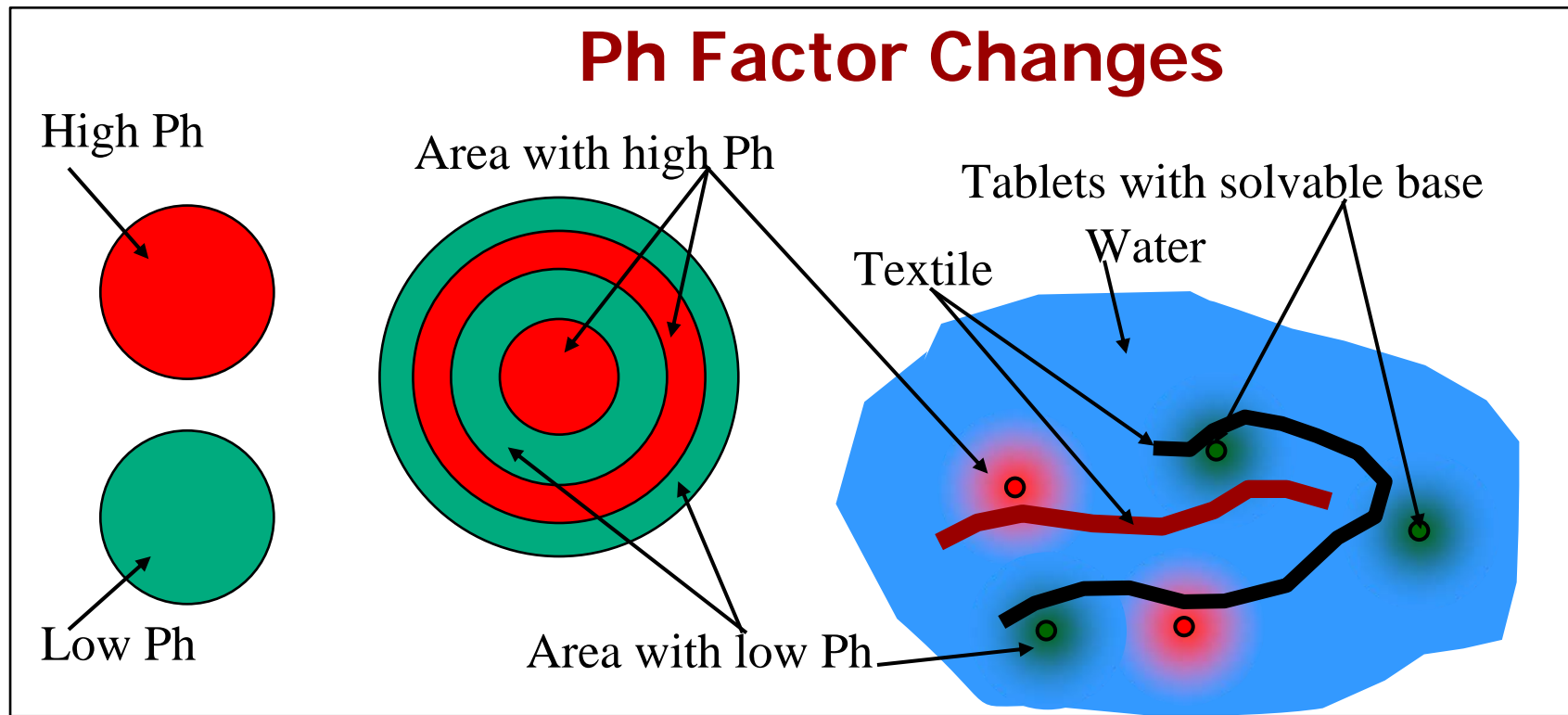
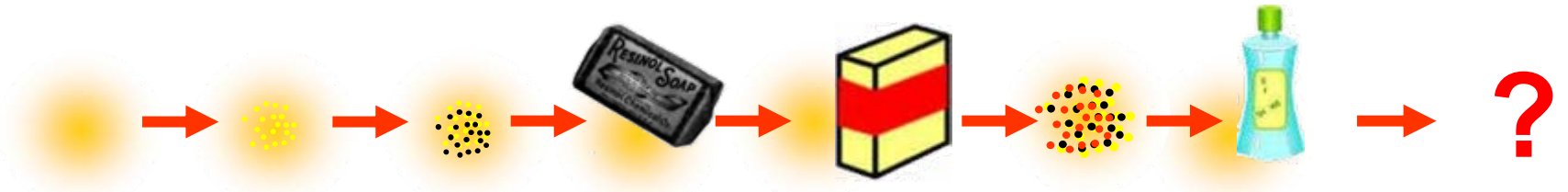


Directed Evolution for Massage Systems



Directed Evolution Project

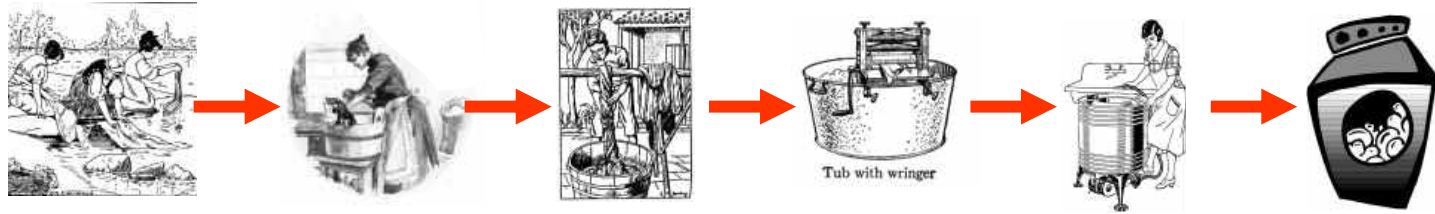
Evolution of Detergent for Washing Processes



Technology + Business



Hybridization of Washing Processes and Detergent Evolution (Co-Evolution)



New technological ideas

New business ideas

High -Tech detergent. Hybridization of chemical processes and physical fields

Washing Process and Detergent hybridization. Detergent matches machine

Washing machine with adjusted detergent cartridges

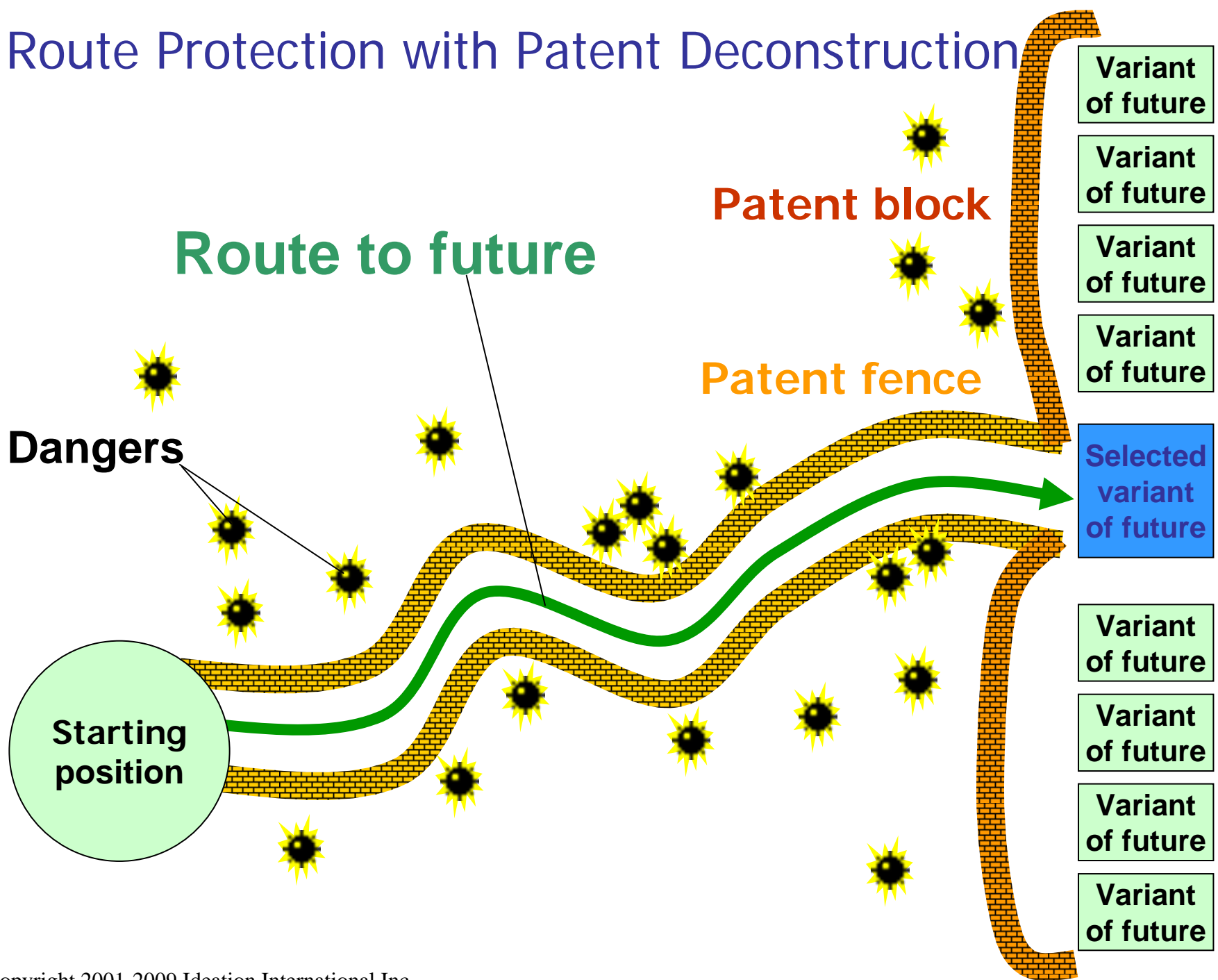
"Printer kind" model of market – making money on cartridges

Cartridge with Internet connection – producer mails cartridge to user

Cartridge service access from outside of house



Route Protection with Patent Deconstruction

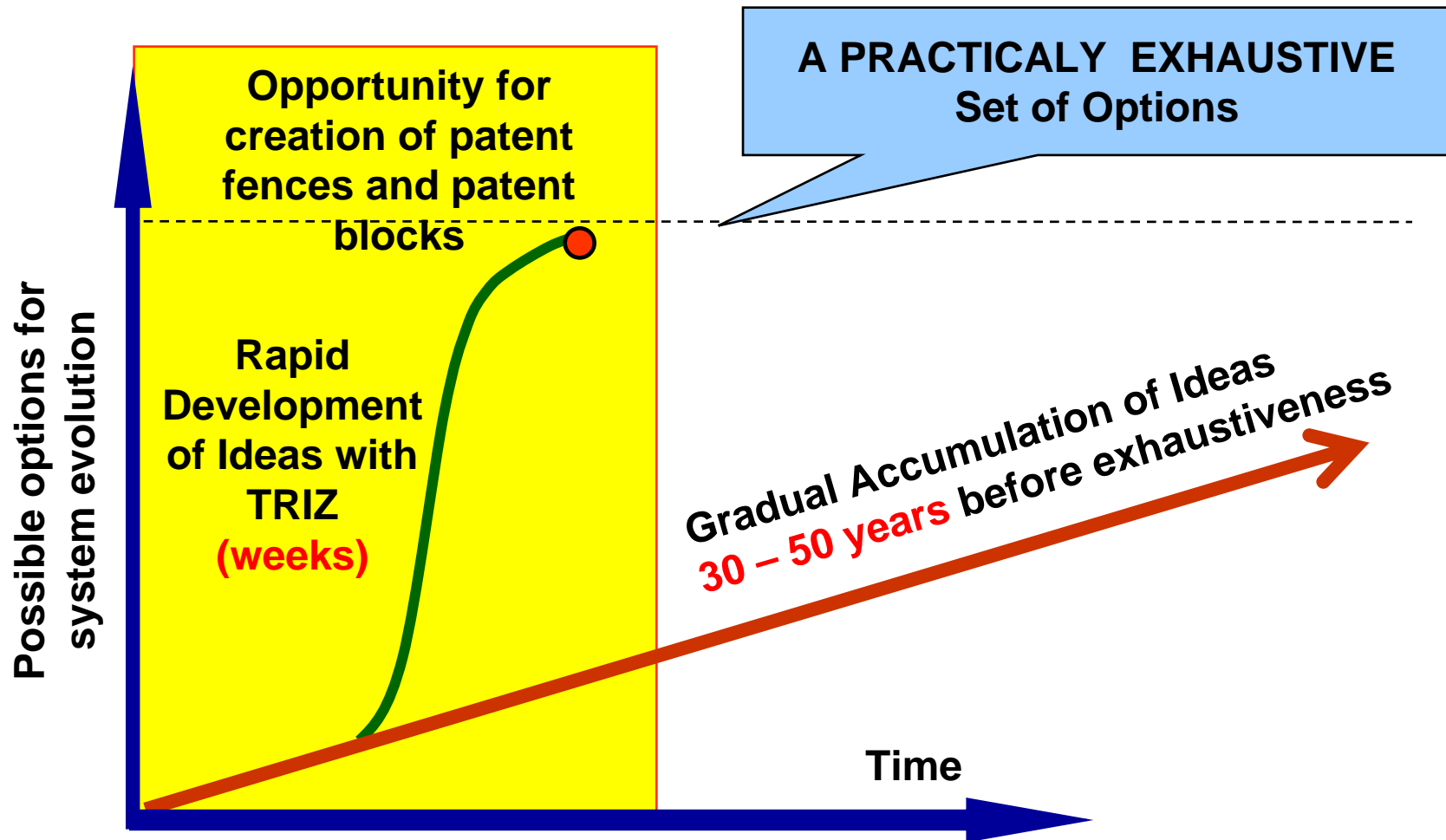


DE for Competitive Intelligence

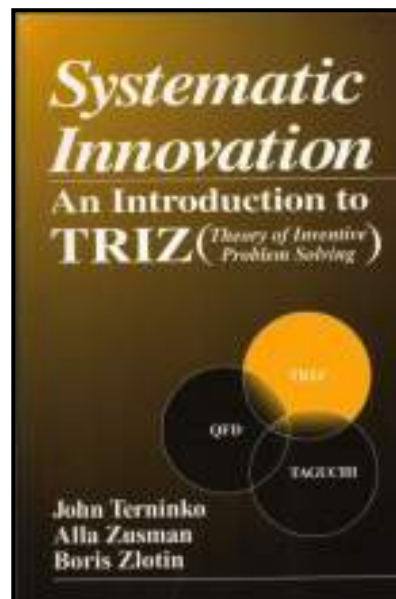
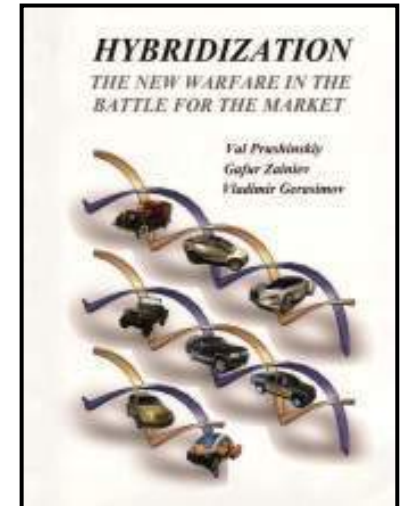
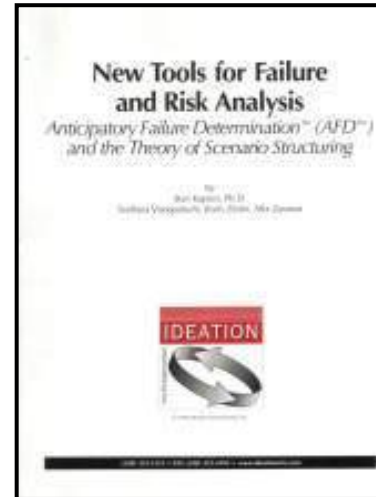
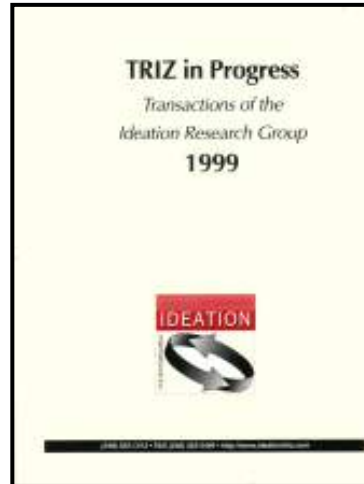
- Utilization of Directed Evolution techniques for Competitive Intelligence allows unveiling all promising directions for evolution for a given area, estimating which directions could be selected by competitors based on information about their traditions, experiences and specific resources.
- It is possible to establish basic criteria and events as early indicators confirming preliminary conclusions. Monitoring and analyzing competitors' publications, statements made by employees, new products, patents and other information from open sources will allow verification of predictions.



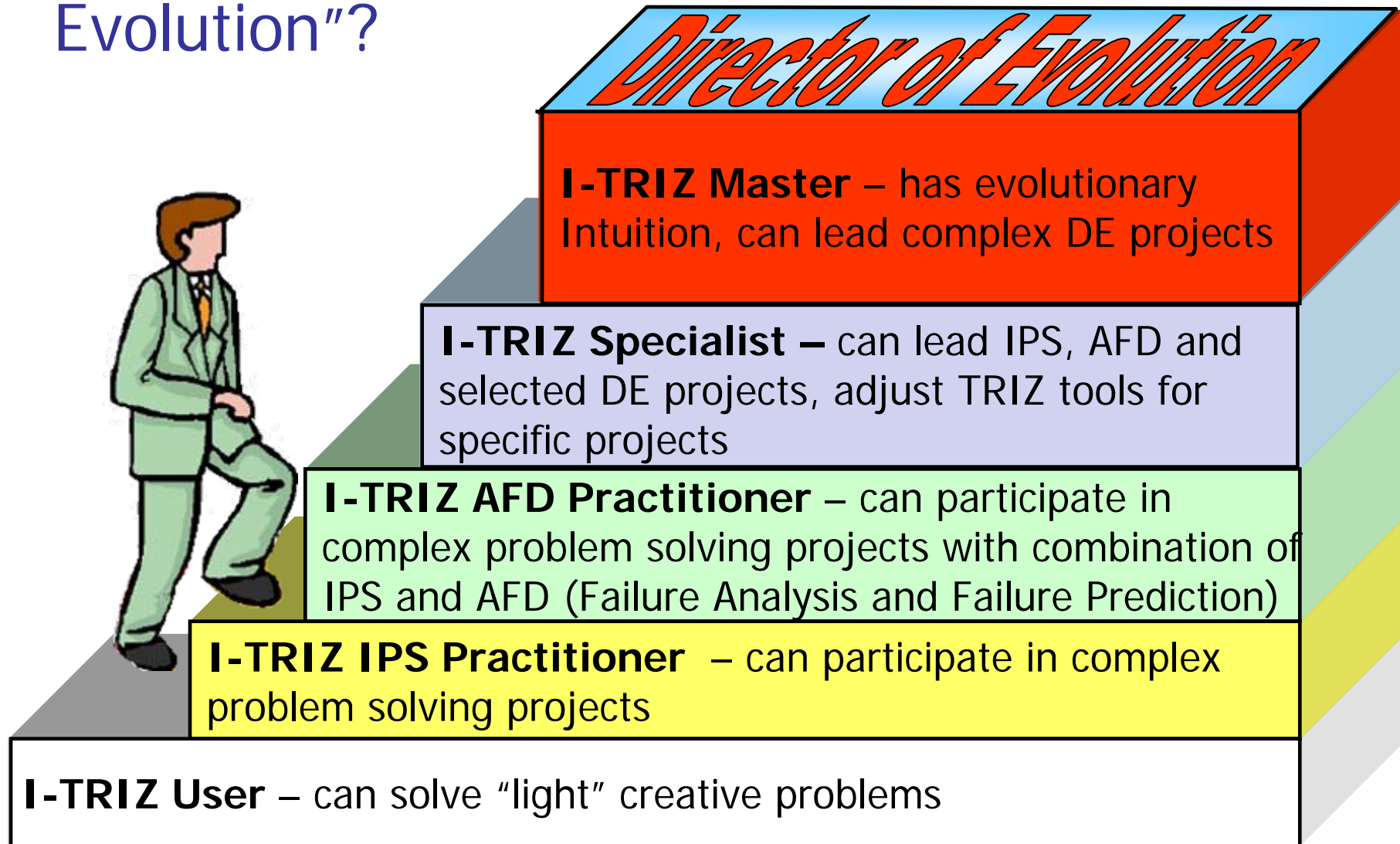
Directed Evolution for Enhancing Decision-Making Ability



Ideation International I-TRIZ Publications



Who is “Director of Evolution”?



Thank you!

blzlotin@ideationtriz.com

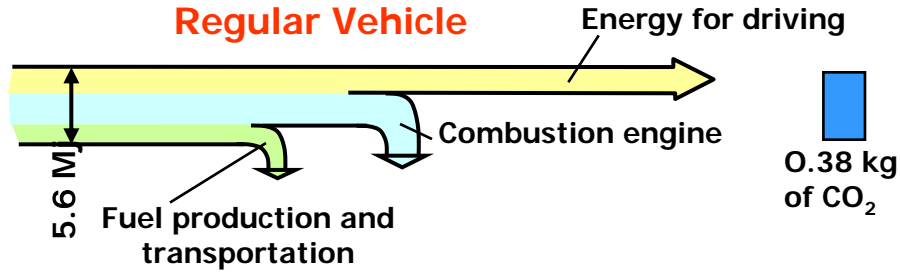


Directed Evolution Project

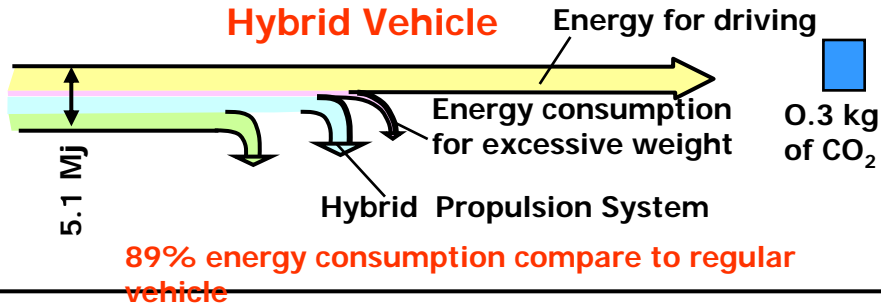
Vehicle of the Future

Energy Consumption and Waste per One Mile for Different Vehicles

Regular Vehicle

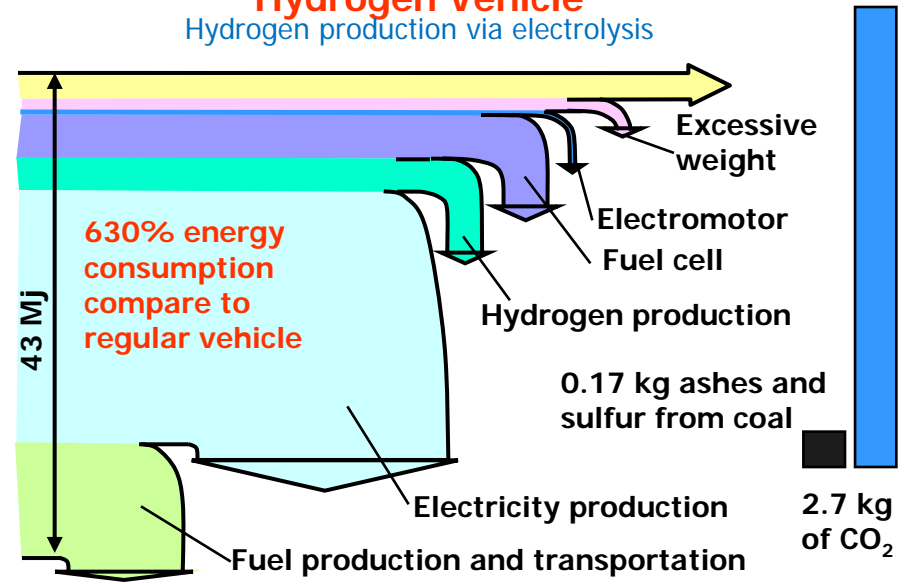


Hybrid Vehicle

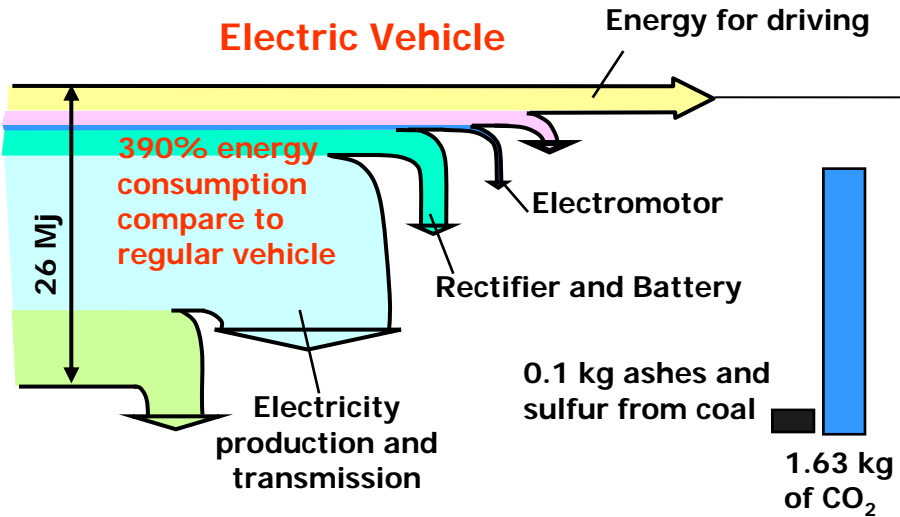


Hydrogen Vehicle

Hydrogen production via electrolysis

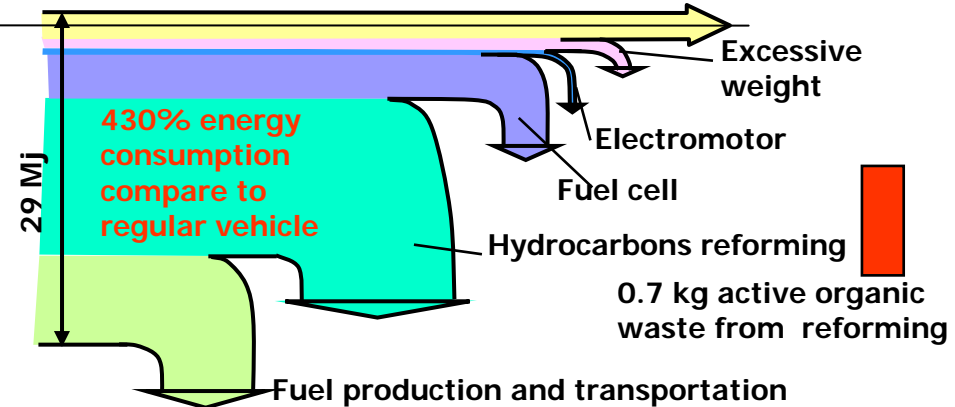


Electric Vehicle



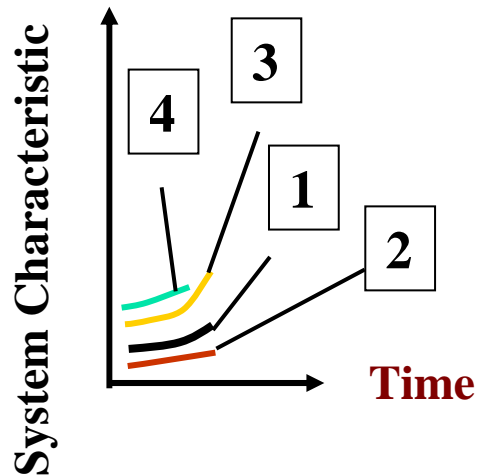
Hydrogen Vehicle

Hydrogen production via hydrocarbons reforming



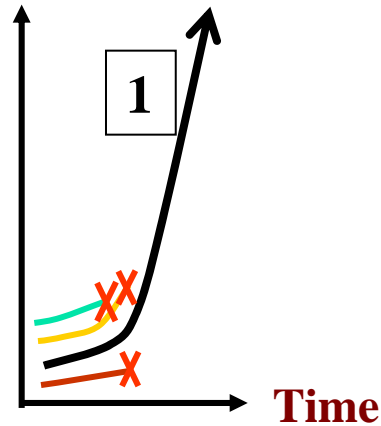
Evolution of Integrated Systems

Start of the system evolution



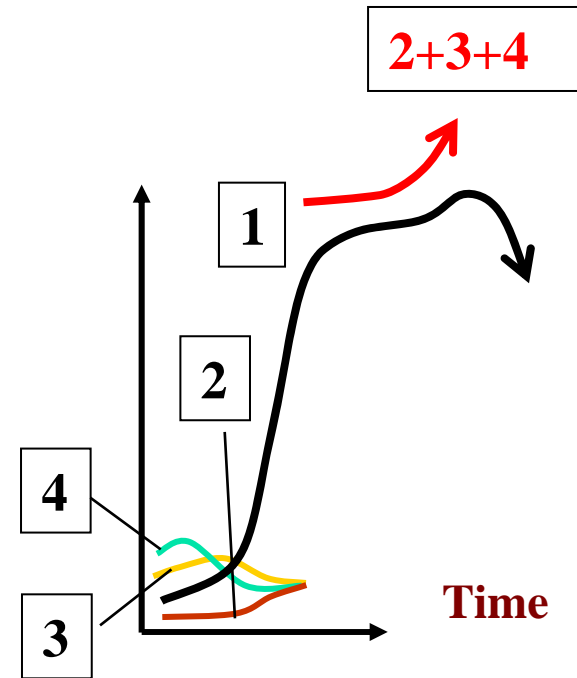
Different systems compete at the start

Success of the first system generation



System 1 – winner, competitors are frozen

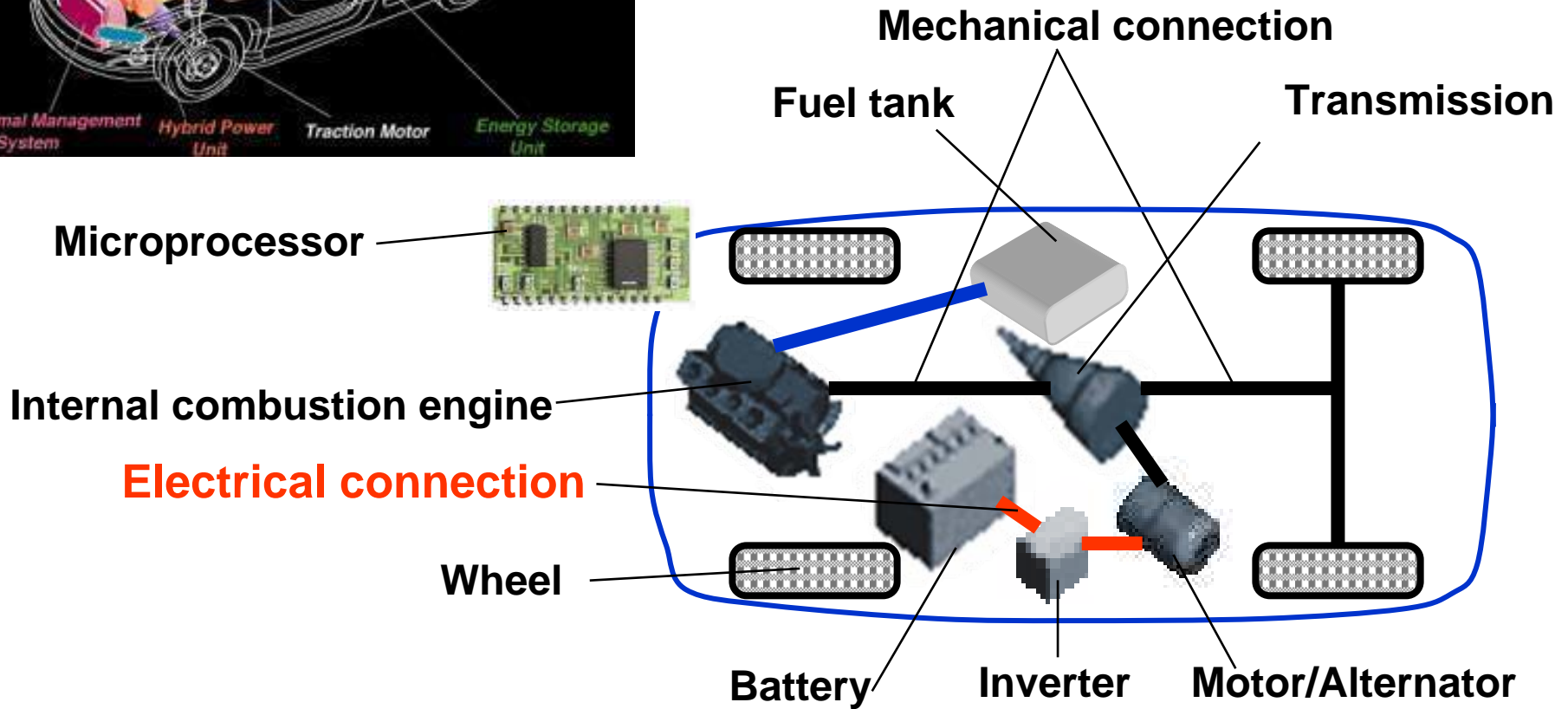
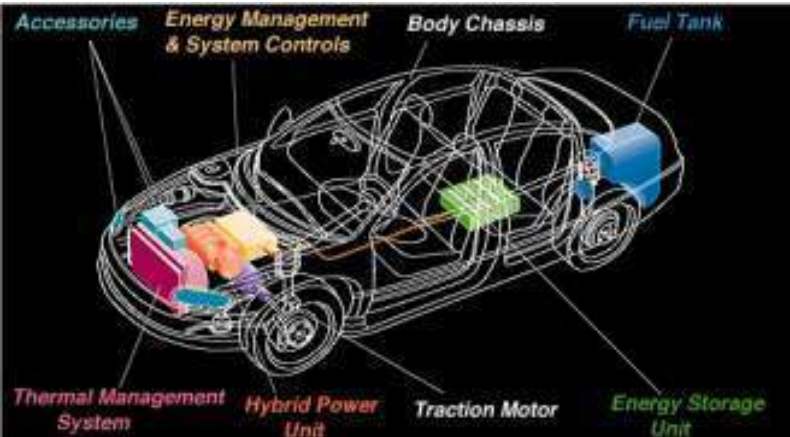
Loser's integration



System 1 – loser, systems 2,3,4 win together

First Big Evolutionary Shift

Hybrid Car Today



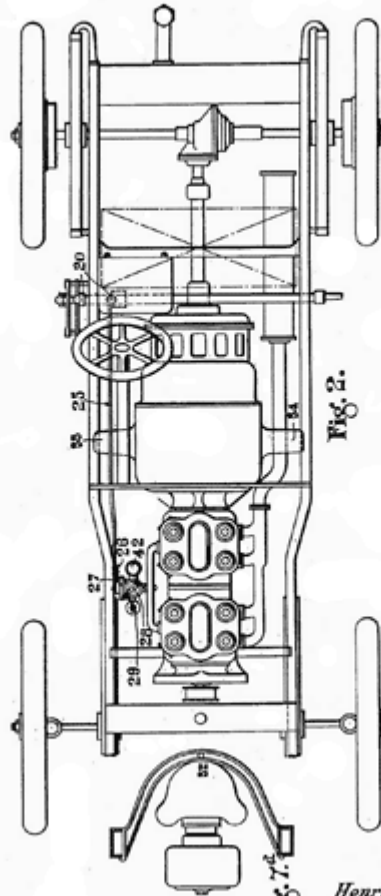
Attention!!! This is only the start of Hybridization!

First Patent on Hybrid Car Henri Pieper 1909

913,846.

H. PIEPER.
MIXED DRIVE FOR AUTOVEHICLES.
APPLICATION FILED NOV. 23, 1908.

Patented Mar. 2, 1909.
6 SHEETS—SHEET 2.



Witnesses:

Wm. Lemley
L. D. Dunham

Henri Pieper, Inventor

by Ness, Page & Cooper Attys

Evolution of Hybrid Systems

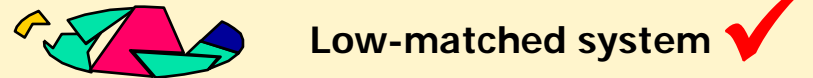
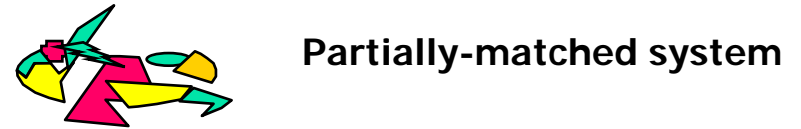
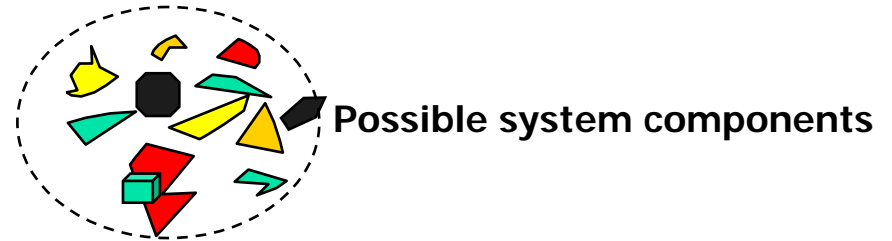
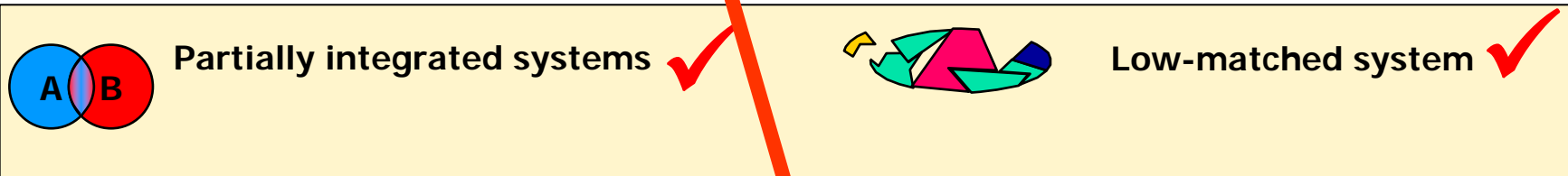
Line of Merging Systems

Line of Element Adjustment

System System



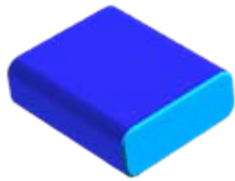
Today's
hybrid
car



Evolution

Comparison of Vehicle Elements

Gasoline



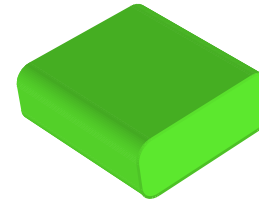
Thermal
power 100%



Thermal
power 69%



Alcohol
 $C_2H_5(OH)$




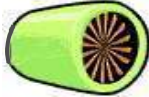
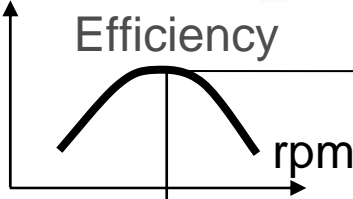
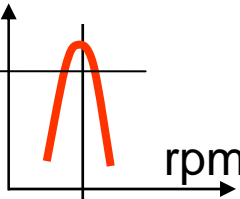
Loser

Combustion Engine versus Turbine Engine



1961 Chrysler TurboFlite

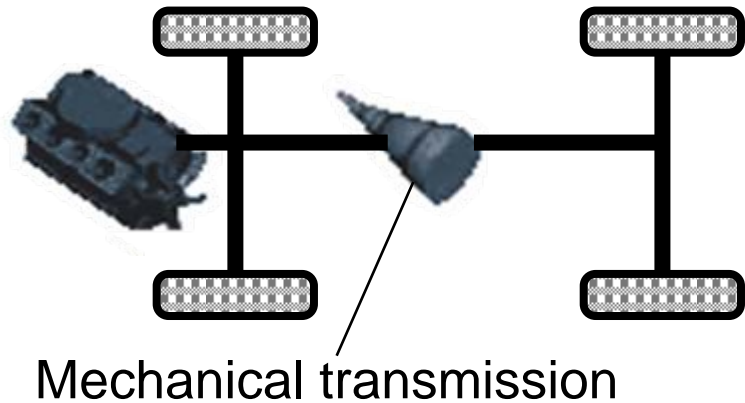
Loser

Problems of turbine engine	Combustion engine 	Turbine engine 	Possible solutions for problems in turbine engine
Problem 1 Narrow zone of turbine efficiency			Problem is solved via utilization of hybrid in which the engine always works in optimal regime
Problem 2 Complicated design of transmission for turbine	~2000 rpm	>30.000 rpm	Problem is solved via utilization of electrical transmission and the motor-wheel system
Problem 3 High temperature of flame	—	Turbine blades must be made from very expensive material with high thermal resistance	Problem is solved via utilization of ethanol with lower burning temperature
Problem 4 Complicated and expensive design	—	Very high precision of treatment is necessary	Problem is solved via utilization of bladeless turbine

Comparison of Vehicle Elements

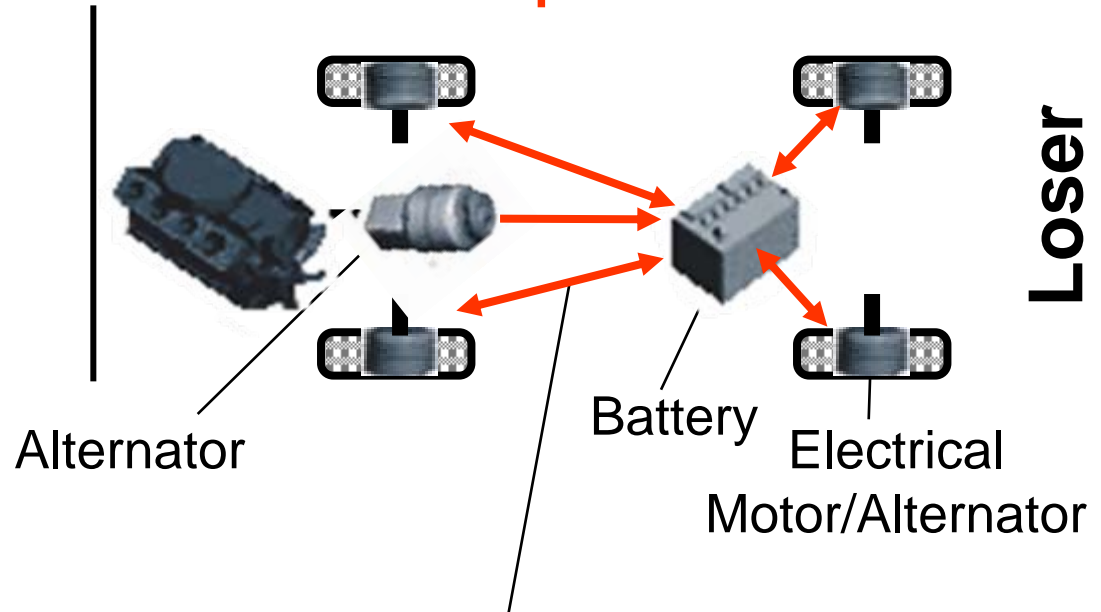
Mechanical power train

~6000 rpm max



Electrical power train

>30000 rpm



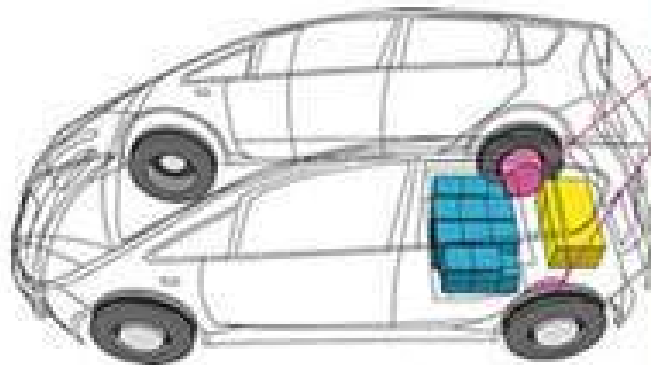
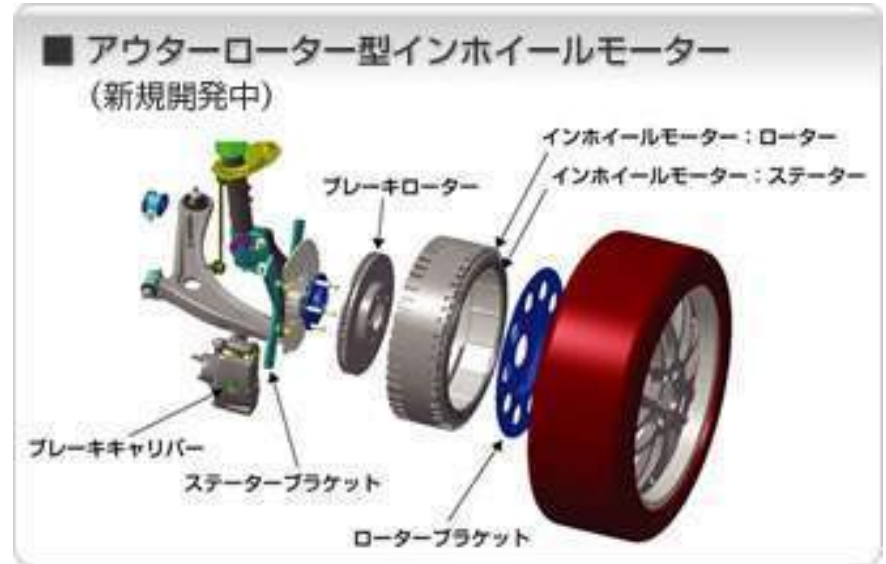
Russian truck Бел АЗ-549 with electrical power train

Two-directional electrical current flow:

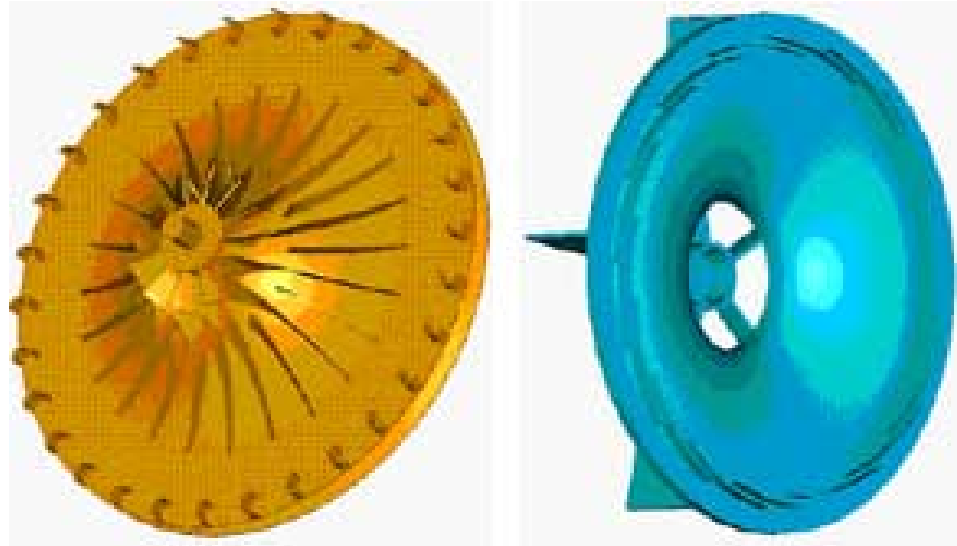
- Battery rotates motor in normal situation
- Motor/alternator charges battery in braking

Electrical Motor + Wheel

Japan



Bladeless Turbine Engine

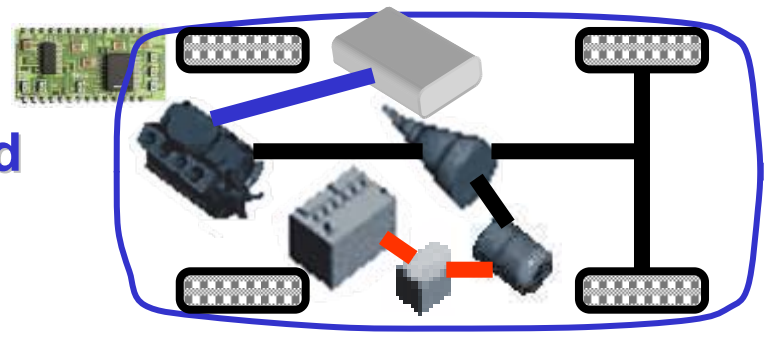


Southwest Research Institute (SwRI) have developed and built a radial flow gas turbine that is very rugged, low-cost and easy to repair.

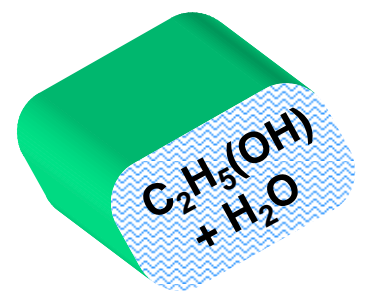
Systems for Hybridization

Futuristic Hybrid Car

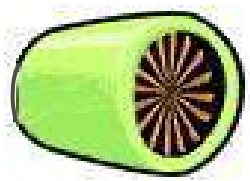
Hybrid car today



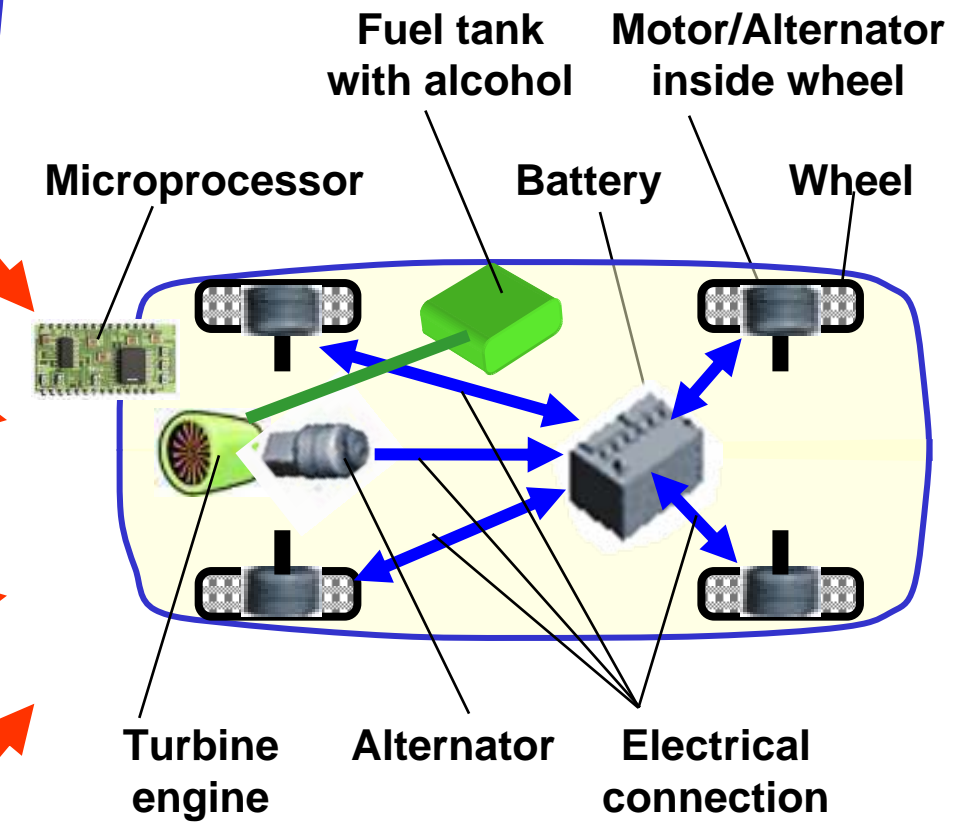
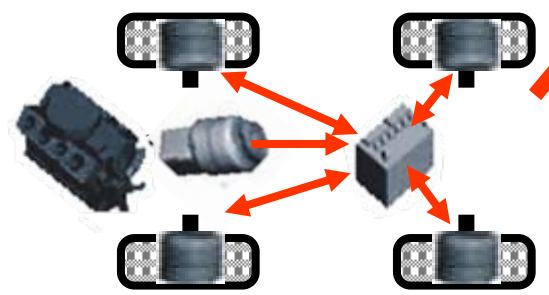
Ethanol and water mixture



Turbine engine



Electrical power train



More Effective and Less Expensive!